



**Michael P. Hein**  
**Ulster County Executive**  
**2014 State of the County Address**



**Reinventing government from the ground up**



**Patriots Project**

**S.T.R.I.V.E. Project**



## Ulster County

A model of innovation and reform.



# Ulster County: A Different Kind of Government

- No tax increases
- Cut spending
- Improved bond rating
- Protected essential services

Gone are the days of...

**TIMES HERALD-RECORD**

**Ulster County faces \$12M budget gap**

Published: 05/11/05

**NEWS**

June 28, 2006

**From the Office of the New York State Comptroller**  
**State Audit Finds Severe Mismanagement,  
Lax Oversight of Ulster County Jail Project Led to  
Delays and \$12.9 Million in Unnecessary Costs**

**TIMES HERALD-RECORD**

**A whopper of a tax hike**

"...an increase in county property taxes of almost 49 percent,"

Published: 10/18/05

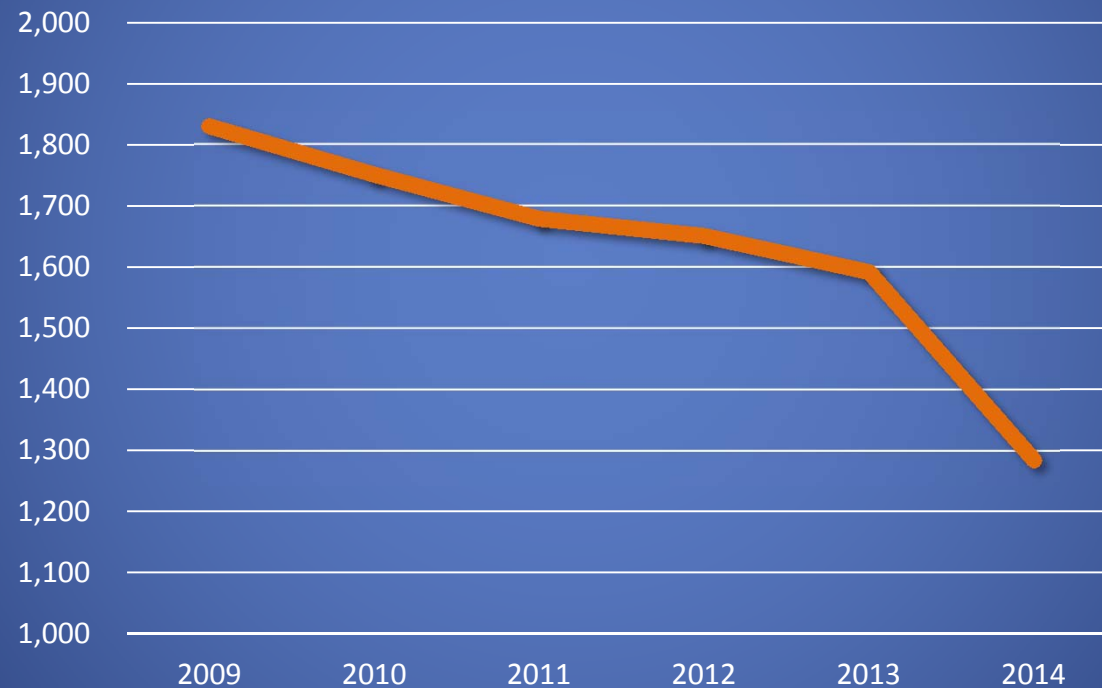
**DAILY FREEMAN**

**Ulster County seeks to avoid repeat of jail debacle**

September 15, 2010



# County Government One-Third Smaller



**Position levels down 32% since 2009**



Largest spending reduction  
in County history

\$23.7 Million





# Three Consecutive Years No Increase in Property Tax Levy

2012	2013	2014
0.0%	-0.2%	0.0%

A photograph of Michael P. Hein, a man in a dark suit and red tie, sitting at a wooden desk in an office. He is leaning forward, writing on a document with a pen. On the desk in front of him is a nameplate that reads "MICHAEL P. HEIN". To his left are the American and New York State flags. Behind him is a large wooden bookshelf containing a circular seal of Ulster County, New York, and various framed photos and books. To his right is a wooden door and a potted poinsettia plant. The text "Delivering Results for Ulster County" is overlaid in white on the top half of the image.

# Delivering Results for Ulster County

- ✓ Government one-third smaller
- ✓ Largest spending cut in County history
- ✓ No property tax increases
- ✓ Ensuring essential services



# Thank You



Senator Bill Larkin

Senator Cecilia Tkaczyk

Assemblymember Frank Skartados

Assemblymember Peter Lopez

THE WALL STREET JOURNAL  
May 3, 2012  
**New Charges Against Bruno**  
*Ex-Lawmaker Faces Corruption Counts*

TIMES UNION  
POLITICAL CORRUPTION ARRESTS  
April 3, 2013  
**'Malcolm in middle' of federal sting case**

The New York Times  
May 14, 2012  
**Ex-State Senator Guilty of Theft From Nonprofit**

# Moreland Commission Report



# Moreland Commission Report

**Assemblymember Nelson Castro**

*Perjury; Making false statements to law enforcement agents*

**Assemblymember William Boyland**

*Solicitation of bribes; Per diem fraud*

**Senator Malcolm Smith**

*Participating in scheme to bribe public officials*

**Assemblymember Eric Stevenson**

*Accepting bribes*

# Moreland Commission Report

**Senator John Sampson**

*Embezzling funds*

**Senator Shirley Huntley**

*Embezzlement from the non-profit she established*

**Senator Pedro Espada**

*Theft from a non-profit he controlled that received state and federal funding*

**Senator Joseph Bruno**

*Taking bribes and kickbacks*

# Moreland Commission Report

**Senator Hiram Monserrate**

*Tax evasion; Misappropriation of discretionary funds*

**Senator Carl Kruger**

*Bribery*

**Senator Vincent Leibell**

*Obstructing a federal grand jury investigation; Extortion; Tax  
Fraud*

**Assemblymember Anthony Seminerio**

*Fraud*



# Moreland Commission Report

**Senator Efrain Gonzalez**

*Conspiracy; Mail fraud*

**Assemblymember Diane Gordon**

*Bribery*

**Assemblymember Brian McLaughlin**

*Racketeering; Making false statements on a loan application;  
Theft; Misappropriating state funds; Creating fictitious staff  
positions and filing false reimbursements.*

# Moreland Commission Report

**Assemblymember Clarence Norman**

*Soliciting and receiving illegal campaign contributions; Theft;  
Extortion*

**Senator Guy Velella**

*Bribery*

**Assemblymember Roger Green**

*Petit larceny; Submitting false travel expense reports*

**Assemblymember Gloria Davis**

*Bribery*



A photograph of the Ulster County Office Building, a modern multi-story structure with a glass and steel facade. The building is flanked by two tall flagpoles, each topped with an eagle. The American flag is on the left, and the Ulster County flag is on the right. The sky is blue with light clouds. In the foreground, there are two small, rounded trees and a banner above the entrance that reads "AUGUST".

**We're delivering right here  
in Ulster County**

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Campaign Finance Reform

It's for the people

It's the right thing to do







Our children are at risk





# Proposed Anti-Tobacco Legislation

- Restrict sale and advertisements in school zones
- No-cost license for retailers
- Ulster County Health Department compliance training program





**NO STICKS. NO STONES.**

**WORDS**

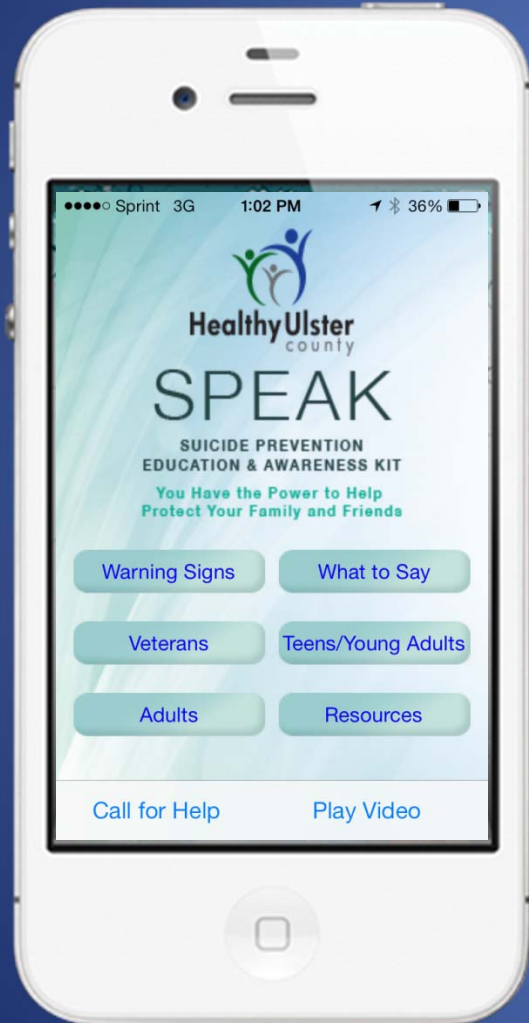
**CAN HURT**

**NO NAME-CALLING WEEK**

**GLSEN**<sup>®</sup>

[nonamecallingweek.org](http://nonamecallingweek.org)





**You Have the Power  
to Help Protect Your Family and Friends**

Be Informed  
Be Proactive  
Be Prepared

Download **ULSTER COUNTY SPEAK**



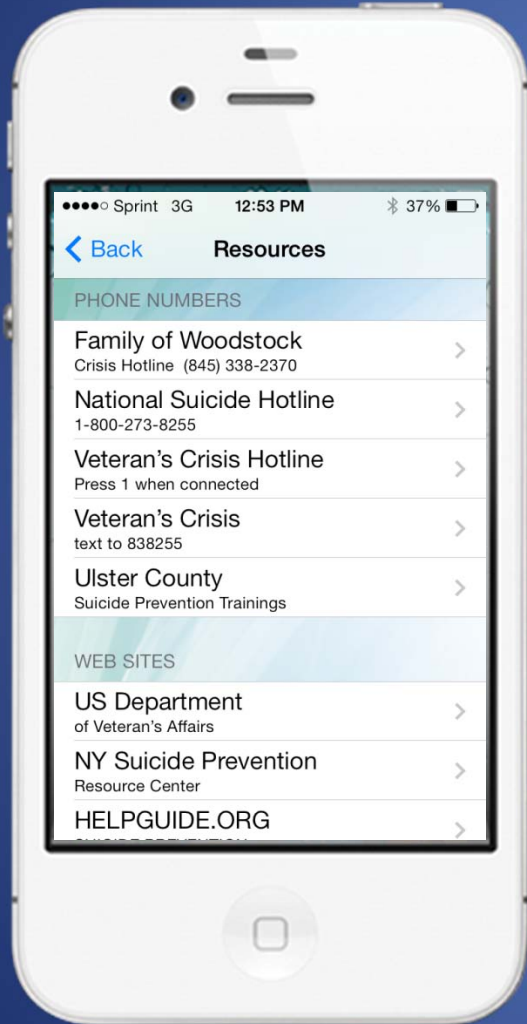
**Ulster County Suicide Prevention Education and Awareness  
Committee**



**Local Crisis Hotline  
845.338.2370**

Michael P. Hein, Ulster County Executive





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to Help Protect Your Family and Friends**

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**Ulster County Suicide Prevention Education and Awareness  
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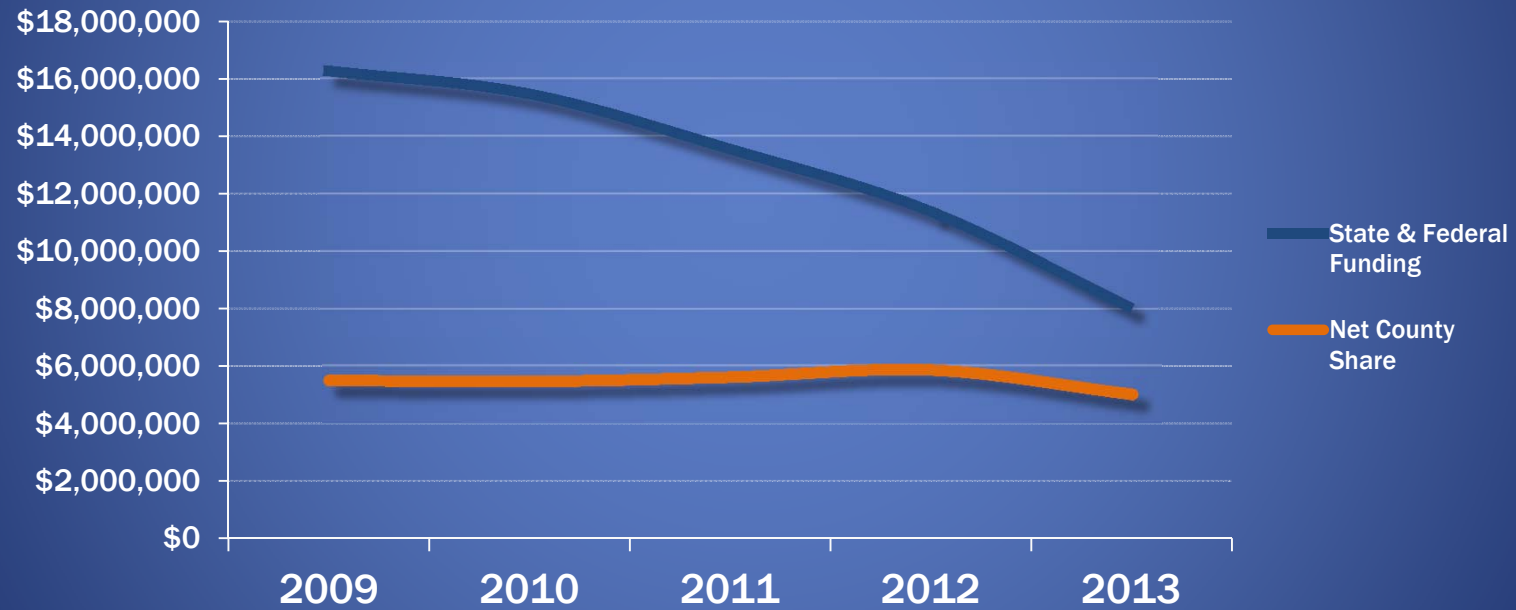
**Local Crisis Hotline  
845.338.2370**

**Michael P. Hein, Ulster County Executive**





# State and Federal Cuts to Mental Health



**\$8 Million less over 5 years**



# Ulster C.A.R.E.S. Innovative Public-Private Partnerships



**Homeless Veterans...  
a national tragedy**





**A local solution**



**Sawyer**  
MOTORS *Car Show*

July 7, 2013  
Date

0001

**PAY** To the **United Way of Ulster County/Veterans Shelter** \$ **11,000.00**  
order of \_\_\_\_\_

*Eleven Thousand and 00/100* Dollars

For **Helping the Veterans**

*Robert Siracusano*



**Iron Workers Local 417**

# The Benedictine Foundation

Future Home of  
Patriots Project for  
County Veterans

PATRIOTS PROJECT  
TRANSITIONAL VETERANS HOUSING

Patri  
Ulster



# Patriots Project

United  
Way



Like us on  
**facebook**

[www.facebook.com/PatriotsProjectUC](http://www.facebook.com/PatriotsProjectUC)

# S.T.R.I.V.E. Project



Ulster County



Kingston City  
School District



SUNY Ulster



City of Kingston

Improving access to higher education

# S.T.R.I.V.E. Project









The New **NY**  
**WORKS**  
*for Business*





**The American Dream Remains Elusive**



# New On-The-Job Training Pilot

- Assist chronically unemployed individuals to get jobs
- Reimburse businesses up to 90% of salary during training
- Put people back to work

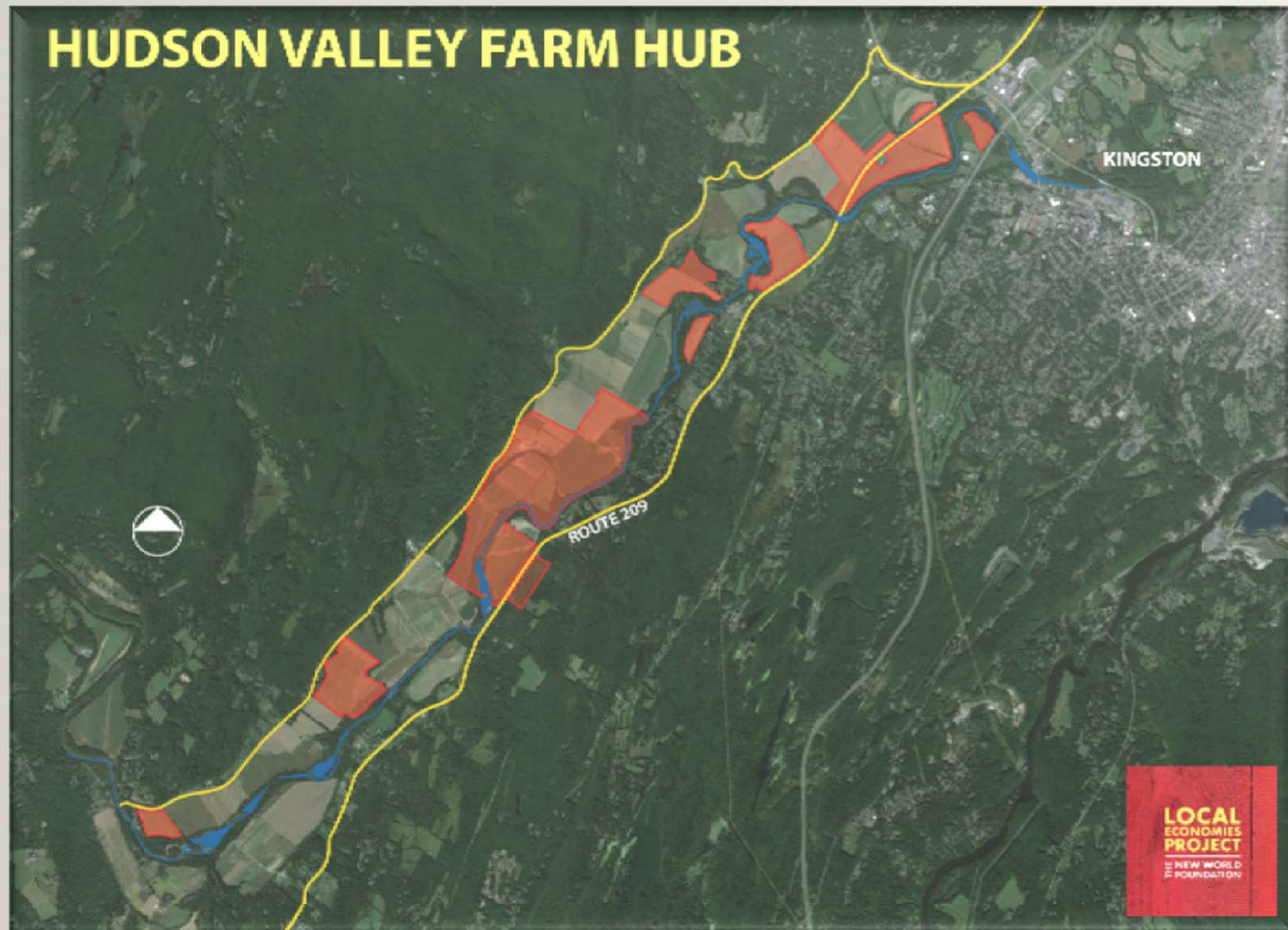




# Advanced Manufacturing Remains Strong



# HUDSON VALLEY FARM HUB



Expanding Agriculture Sector

Tourism is up 22%

Ulster County Tourism

[ulstercountyalive.com](http://ulstercountyalive.com)

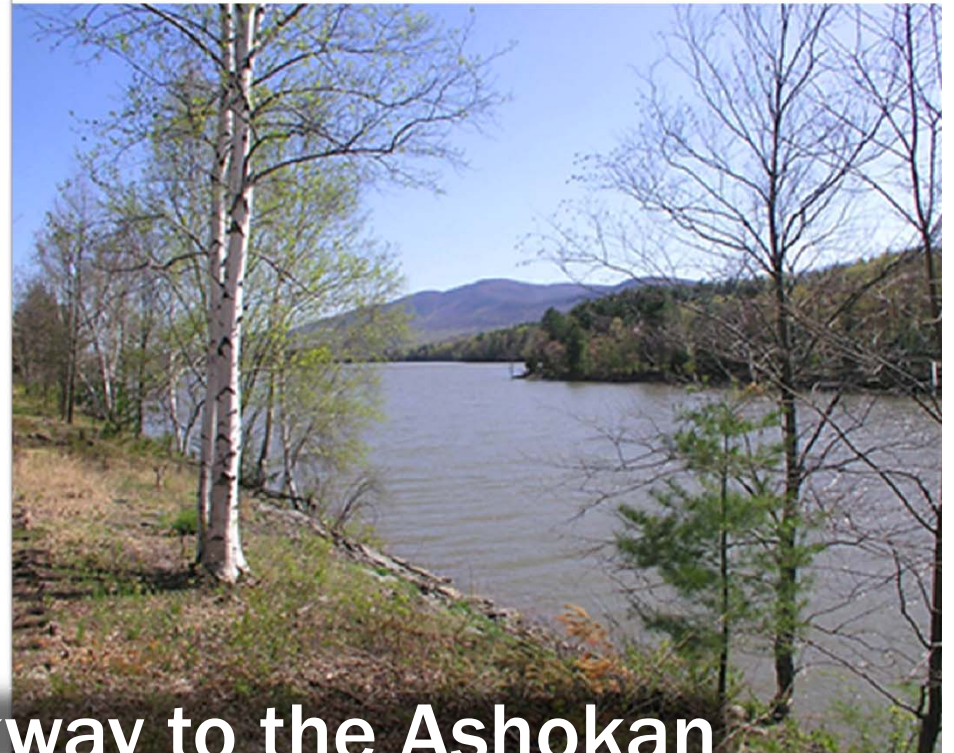
20 Broadway



# Vibrant Arts Community







## Connecting the Walkway to the Ashokan





# Ulster County Rail Trail Project

## Ashokan Reservoir

Ulster County

Four Seasons

Destination

Ulster



# Ulster County Rail Trail Project Ashokan Reservoir



# Protecting our history





**John Burroughs**















**It's your government**

# Ulster County

ulstercountyny.gov



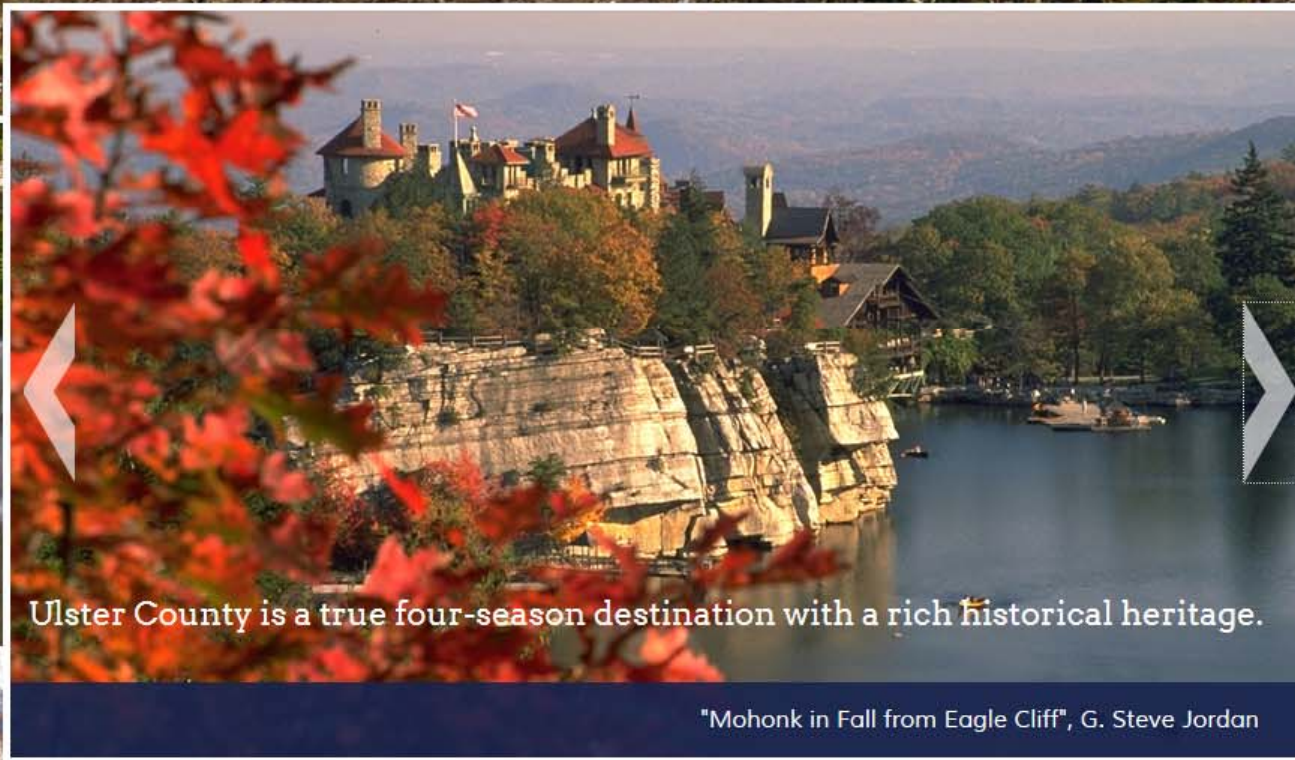
GOVERNMENT

RESIDENTS

BUSINESS

VISITORS

HOW DO I?



Ulster County is a true four-season destination with a rich historical heritage.

"Mohonk in Fall from Eagle Cliff", G. Steve Jordan

## Mike Hein

Ulster County Executive



## News

County Executive Mike Hein Announces a Continued Partnership with Resource Center for Accessible Living (RCAL) and Ulster County's Office for the Aging

## Videos



# Ulster County

ulstercountyny.gov



## GOVERNMENT

## RESIDENTS

## BUSINESS

## VISITORS

## HOW DO I?

### Departments & Agencies

County Executive  
County Legislature  
Elected Officials  
Departments & Agencies A-Z

### County Facts

County Demographics  
Maps & Information  
Ulster County's City, Towns and Villages

### Resources

Ulster County Charter  
Ulster County Budget  
Employment Opportunities  
Forms and Permits  
Municipal Resources  
State and Federal Resources

### County Info

Executive Press Releases  
Citizen's Access  
Legislative Press Releases  
Legislative Calendar  
Notices & Alerts  
Holiday Calendar



**2014 Adopted Budget** [CLICK HERE](#) to review.



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# Ulster County

ulstercountyny.gov



- GOVERNMENT
- RESIDENTS**
- BUSINESS
- VISITORS
- HOW DO I?

## Living

- Departments & Agencies A-Z
- Citizen's Access
- Department of Social Services
- Department of the Environment
- Historian
- Maps & Information
- Municipal Resources
- Office for the Aging
- Parks and Pool
- Recreation Map
- SUNY ULster
- Veteran's Services Agency
- Voting and Elections

## Working

- County Employment Opportunities
- Employment and Training
- Internships & Volunteer Opportunities

## Transportation

- UCAT Public Transportation
- Kingston Citibus
- Trailways
- Transportation Council

## Calenders

- Events Calendar
- Legislative Calendar

## Health and Safety

- Emergency Services
- Sheriff's Office
- Health and Mental Health

## County FAQ



Looking for a Flu shot? [CLICK HERE](#) for locations



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Ulster County Executive



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## Videos



# Ulster County

ulstercountyny.gov



## GOVERNMENT

## RESIDENTS

## BUSINESS

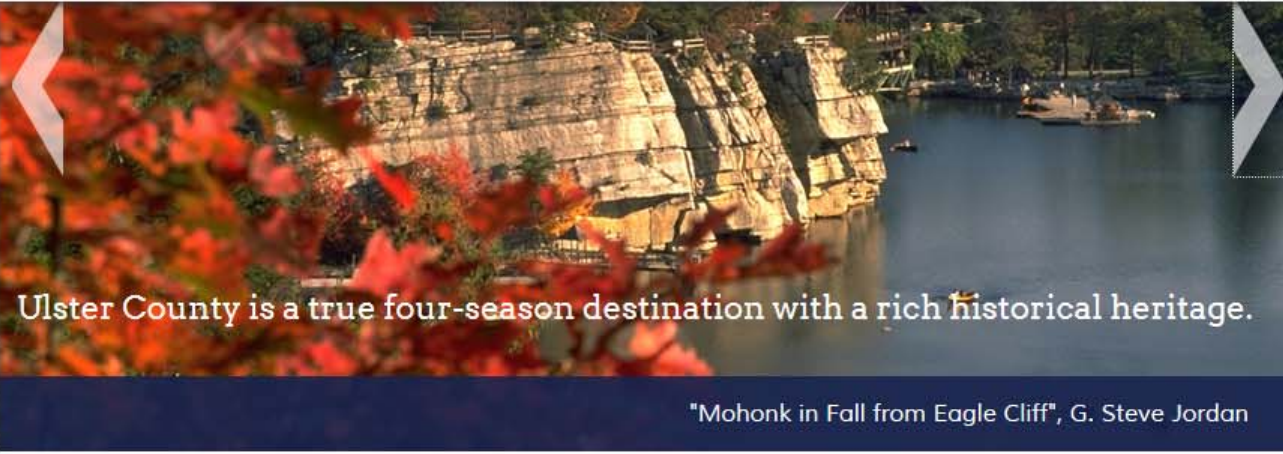
## VISITORS

## HOW DO I?

- Contact the County Executive
- Contact my local Legislator
- Learn about education opportunities
- Do business with Ulster County
- Find the County's Charter, Administrative Code and Laws
- Find Bus schedules or routes
- Find help for my business
- Get a pistol permit

- Find maps
- Find local land records
- Find permits and information
- Find court information
- Find a job or job training
- Find out about civil service exams and County jobs
- Find out about benefits available from Social Services

- Find things to do and places to go
- Get a drivers license or permit or motor vehicle forms
- Get information on parks and pools
- Register to vote, get an absentee ballot or find election results
- Submit a FOIL Request?



## Mike Hein

Ulster County Executive



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## Videos



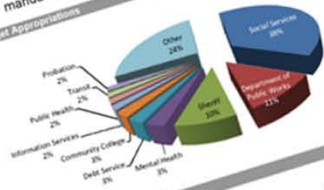




## 2014 ULSTER COUNTY REAL PROPERTY TAX FACT SHEET

- ✓ The 2014 Ulster County Budget reflects no change in the County real property tax levy compared to 2013. The real property tax levy remains at \$78,730,408.
- ✓ The 2014 Ulster County Budget maintains current essential services, while **reducing** spending by \$23,838,202, or 6.62% compared to 2013.
- ✓ In Ulster County, **100%** of every dollar in real property tax collected is used to pay for State mandated programs and services.

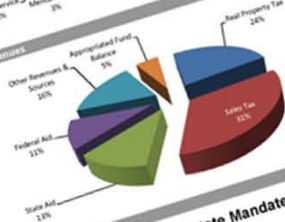
Budget Appropriations



LARGEST AREAS  
OF APPROPRIATION

Social Services	\$ 126,906,008
Department of Public Works	36,181,281
Sheriff	32,859,497
Mental Health	11,764,007
Debt Service	10,453,763
Community College	10,137,148
Information Services	7,286,625
Public Health	6,712,777
Territorial	6,460,133
Probation	6,905,490
Other	81,741,488
<b>Total</b>	<b>\$ 336,198,197</b>

Estimated Revenues



ALL REVENUES

Real Property Tax	\$ 78,730,408
Sales Tax	104,059,402
State Aid	44,433,659
Federal Aid	37,251,757
Other Revenues & Sources	55,010,871
Appropriated Fund Balance	16,210,000
<b>Total</b>	<b>\$ 336,198,197</b>

### Impact of Largest State Mandates on the Ulster County Budget

State mandates are laws or regulations that require the County to provide specific programs and services with little or no State financial support. State mandates are the costliest services included in the County budget and have a direct impact on the total real property taxes that are levied each year. Approximately 70% of total County spending is State mandated. In 2014, spending on major State mandated programs in Ulster County continued to increase while all other program spending decreased by 12%. In Ulster County, 100% of every dollar in real property tax is used to pay for State mandated programs and services.

Major State Mandates

	2013 Adopted Budget	2014 Approved Budget	Percent Change
Medicaid	\$ 44,747,266	\$ 45,915,524	0.51%
Public Assistance/Safety Net	18,125,404	19,624,897	8.27%
Child Welfare	37,015,309	38,830,144	4.90%
Preschool/Special Education	13,316,797	13,336,777	0.15%
Early Intervention	3,316,797	2,465,963	-25.65%
Indigent Legal Services	3,019,171	3,076,967	1.89%
Probation	4,462,956	4,119,083	-7.14%
Youth Detention	700,000	650,000	-8.97%
Pensions	19,516,996	17,768,220	0.24%
Jail	18,735,753	18,800,122	0.39%
<b>Totals</b>	<b>163,056,589</b>	<b>163,585,087</b>	

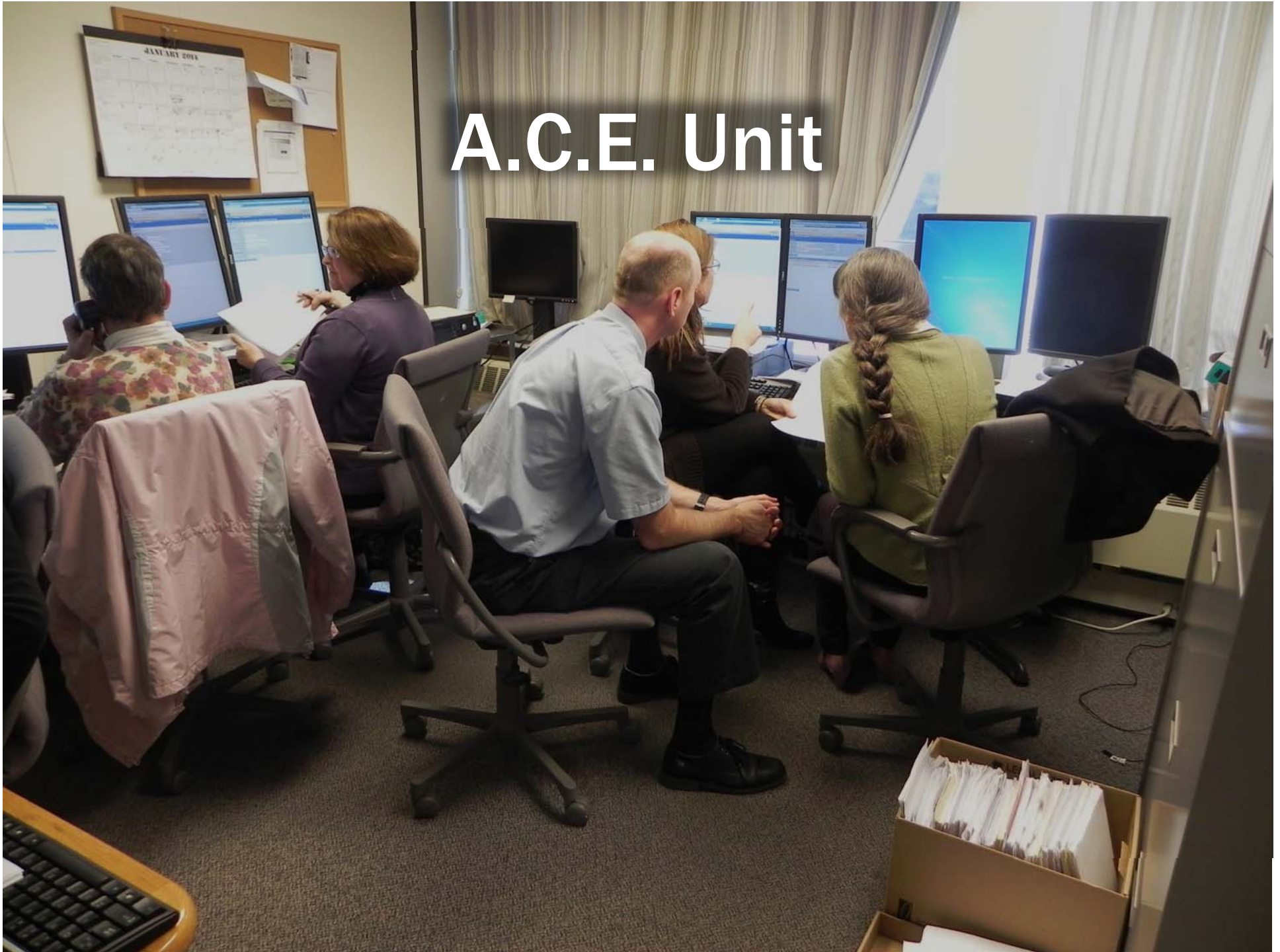
# How your money is spent

The blackboard is filled with handwritten mathematical notes and diagrams. Key sections include:

- Left side:** Diagrams of magnetic fields and forces. Equations like  $N_A = n_A A$ ,  $E = \frac{h^2}{8ml^2} (n_x^2 + n_y^2 + n_z^2)$ , and  $E = \frac{h^2}{8ml^2} (k_x^2 + k_y^2 + k_z^2)$ .
- Center:** A diagram of a particle in a potential well with energy levels. Text includes  $V_0 = \mu_2 B_0$ ,  $E(0) = 14.002622 + 12.04 \dots$ , and  $f_0 = \pi (5.90 \times 10^{10} \text{ atoms})$ .
- Right side:** A graph of  $N(\theta)$  vs  $\theta$ . Text includes  $N(\theta) = 32 \times 10^{-1} \text{ m}^{-2} = 32 \times 10^{-2} \text{ m}^{-2}$ ,  $E = mc^2$ , and  $E = \frac{1}{2} m v^2$ .



# A.C.E. Unit





# Safety Net

## An Unfunded State Mandate

- Creative solution to controversial problem
- Fiscally responsible three-year takeover
- \$12 Million in relief to Towns and City

Over...  
and over...  
and over  
again.





Our work is far from done

County Executive Michael P. Hein  
**Building A Better Ulster County**



[www.UlsterCountyNY.gov](http://www.UlsterCountyNY.gov)



**Working together for the people**



**Working together for the people**



- **Jobs remained in community**
- **Residents not displaced**
- **Family participation**
- **Continued access to high quality care**



**GOLDEN  
HILL**  
*Health Care Center*



# Legislative Support

- ✓ Anti-Tobacco Legislation
- ✓ Campaign Finance Reform
- ✓ Open Spaces
- ✓ Rail Trail Agreement

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Legislative Policy Decisions

## Resource Recovery Agency (RRA)

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Legislative Policy Decisions

## Public Safety Interoperability

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Legislative Policy Decisions

## Broadband

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Legislative Policy Decisions

## Law Enforcement

ULSTER COUNTY OFFICE BUILDING

AUGUST



# Legislative Policy Decisions

- ✓ Anti-Tobacco Legislation
- ✓ Campaign Finance Reform
- ✓ Open Spaces
- ✓ Rail Trail Agreement
- ✓ Resource Recovery Agency
- ✓ Public Safety Interoperability
- ✓ Broadband
- ✓ Law Enforcement



impossible

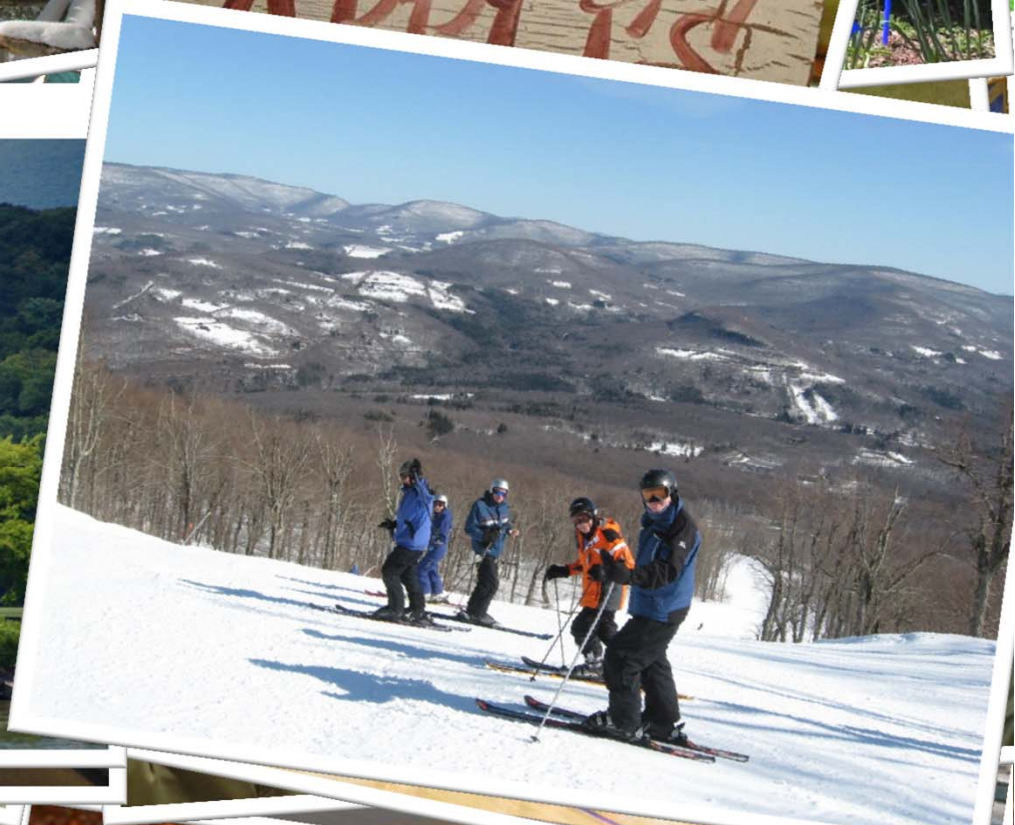
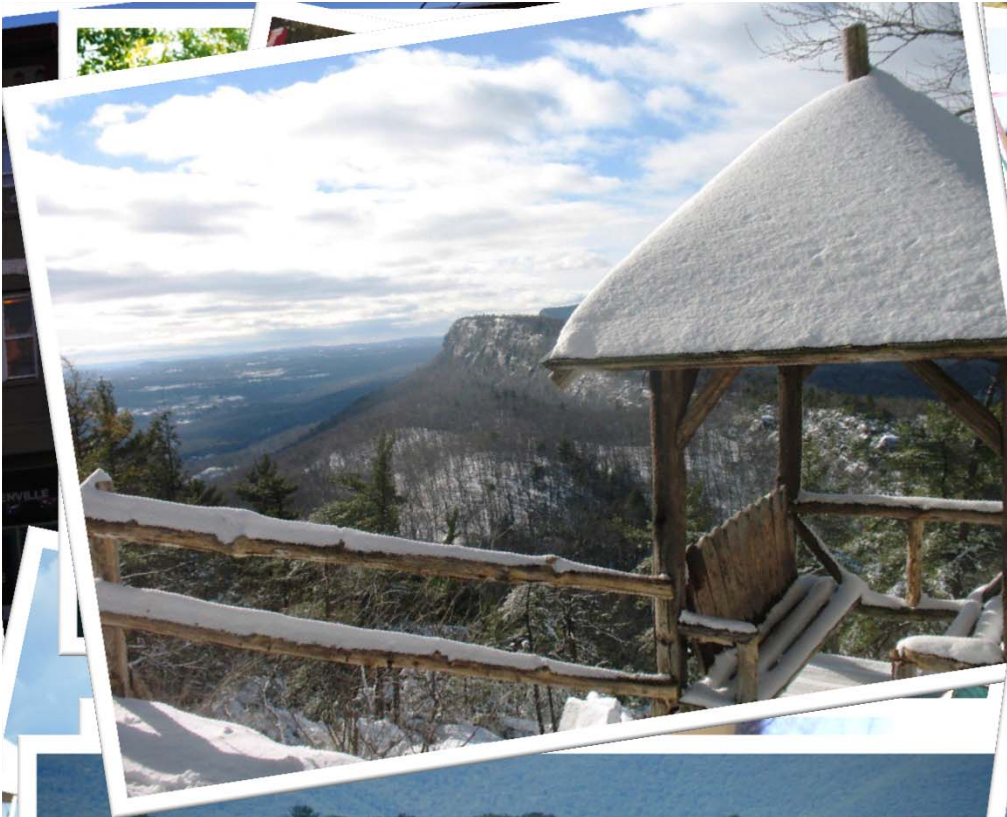




We the People of the United States, in Order to form a more perfect Union, to establish Justice, to insure domestic Tranquillity, provide for the common Defence, and ordain and establish this Constitution for the People of the United States.

Section 1. All legislative Powers herein granted shall be vested in a Congress of the United States, which shall consist of a Senate and House of Representatives. The Senate shall be composed of Members chosen every second Year by the People of the several States, two from each State, and two from each State which may be included within this Limit, who shall not have attained to the Age of twenty five Years, and been seven Years Citizens of the United States, and who, when they shall be elected, shall be in Possession of such Qualifications as they shall be made within three Years after the first Meeting of the Senate by Law enacted. The Number of Representatives shall not exceed one for every thirty thousand Persons; but each State shall have at least one Representative, and each State shall have as many Representatives as it may think proper. No Person shall be a Representative who shall not, when elected, have been seven Years a Citizen of the United States, and who shall not, when elected, have been seven Years a Citizen of the State in which he shall be chosen. The House of Representatives shall be composed of Members chosen every second Year by the People of the several States, and the Electors in each State shall have the Qualification requisite for Electors of the most numerous Branch of the State Legislature. No Person shall be a Representative who shall not have attained to the Age of twenty five Years, and been seven Years a Citizen of the United States, and who shall not, when elected, have been seven Years a Citizen of the State in which he shall be chosen. The House of Representatives shall be composed of Members chosen every second Year by the People of the several States, and the Electors in each State shall have the Qualification requisite for Electors of the most numerous Branch of the State Legislature. No Person shall be a Representative who shall not have attained to the Age of twenty five Years, and been seven Years a Citizen of the United States, and who shall not, when elected, have been seven Years a Citizen of the State in which he shall be chosen.







**The State of Ulster County is Strong...**

**Because of You!**

*Roger C. Green Photography*